

Revenue and Capital Budget 2016/17



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Foreword from Malcolm Pate, Leader of Shropshire Council

Welcome to Shropshire Council's budget book for the 2016/17 financial year.

Since taking over as Leader of the Council in December 2015, it has been my priority to fully understand our financial position and take the necessary steps to ensure we have a sustainable Council for the future. This will not be an easy task, but the decisions we have taken to balance the 2016/17 budget represent our first steps towards this.

2016/17 represents the last year of our current, three year, Medium Term Financial Plan. The savings proposals we have put forward, and the consequent impact on service delivery, were considered initially back in 2014/15, alongside the Business Plan the Council agreed at that time. The Council is now looking forward to 2017/18 and beyond; building a Sustainable Business Model to understand and manage our resources and costs; undertaking unprecedented dialogue with the public, business and stakeholders via our 'Big Conversation' to understand what our communities want and need; and creating a new vision for Shropshire and mission statement for Shropshire Council to enable us to plan for all of our futures.

The Budget Book for 2016/17 provides details of how and where we will spend money over the next twelve months. The Financial Strategy, which is approved by Cabinet on a quarterly basis, puts the budget in the context of what we are planning to do, and how we are planning to do it over a three year period, while also considering what may lie beyond this timeframe.

In the Financial Strategy we refer to the Big Conversation, the chance to involve people every step of the way as change happens. This means sharing options with you, talking about the choices we will face and involving you when we make decisions. We set out our priorities - to help grow and protect our beautiful county and those who live, work and visit it. To deliver these priorities, Cabinet, Scrutiny Members and Council Managers are working as a team to invest scarce resources where they can make the biggest impact. The Big Conversation is not a short term exercise, but will run alongside the Council's engagement processes for a number of years.

The Budget Book is a little different. Here the focus is on the next twelve months, turning our priorities and aspirations into the reality of spending plans on a service by service basis.

As you will see from the capital budget section of this book, we are investing over £56million into local projects in 2016/17. The capital programme remains priority led, reflecting the need for growth in the Shropshire economy, investment in infrastructure and roads, and significant funding to deliver superfast broadband across much of Shropshire in the coming years. Last year we completed the building of student accommodation to support our new university for Shropshire – University Centre Shrewsbury. This is a new and exciting venture for the Council to be involved in and something that we believe will bring great economic benefit to the County and its County Town by supporting business growth and diversity as well as helping to retain and bring more young people into the area.

We are continuing to work to avoid prudential borrowing by generating capital receipts from the sale of surplus assets; at the same time driving down costs by reducing the asset base we have to manage and maintain each year. Our Asset Management Strategy provides more details, demonstrating how we intend to review our asset base and use our assets in a more economic and commercial way.

The bottom line is, of course, that we have to balance our books. This is becoming increasingly difficult as each year progresses and in 2016/17 we will see the use of significant one-off resources to deliver a balanced budget. This gives us more time to review our options and formulate sustainable proposals for 2017/18, but leaves us with some stark choices over the way we deliver services into the future.

On behalf of Shropshire I, my fellow Members and officers have been lobbying Central Government hard to recognise the unique situation Shropshire finds itself in. With a growing, aging population and valued services delivered in a rural setting, we are seeing our costs grow and accelerate year on year. The Government's stated intention to require local Councils to survive only on resources raised locally means we will be relying on house building and growth in businesses in the County to fund our spending on services. Locally raised Council Tax and Business Rates will limit how much we are able to pay for the services we value and we use. Unfortunately our ability to grow our local resources bears no relation to the way our costs grow, and in many ways contradicts it. These are the issues we have been putting before Government.

In the meantime, we have a plan for 2016/17 and this is reflected in the financial analysis that follows. I would like to take this opportunity to offer my thanks to all the officers who work extremely hard to manage our very complex finances – something that will be increasingly important in the years to come.

Malcolm Pate
Leader of Shropshire Council

Revenue Summary

2015/16 Revised Budget		Service Area	Budget 2016/17						Gross Income			Net Budget Requirement
			Staff	Contracts & Transfer Payments	Gross Expenditure Other Controllable expenditure	Internal Recharges	Non Controllable costs	Total Expenditure	Government Grants	Service Income	Total Income	
£	£	£	£	£	£	£	£	£	£	£	£	
72,434,690	Adult Services	16,497,770	95,026,730	8,247,890	3,978,210	1,160,110	124,910,710	-1,764,460	-36,815,810	-38,580,270	86,330,440	
53,859,220	Childrens Services	18,388,445	152,677,350	18,855,385	4,875,080	7,837,560	202,633,820	-145,115,600	-6,983,430	-152,099,030	50,534,790	
82,855,260	Commissioning	22,243,370	45,636,270	20,573,240	5,891,600	17,963,060	112,307,540	-3,185,610	-28,039,930	-31,225,540	81,082,000	
2,013,000	Public Health	2,957,730	11,507,810	1,734,720	895,180	125,160	17,220,600	-13,085,950	-2,328,090	-15,414,040	1,806,560	
4,680,390	Resources & Support	31,325,440	70,728,770	47,670,460	12,954,880	-25,791,990	136,887,560	-93,087,730	-59,026,500	-152,114,230	-15,226,670	
215,842,560	Sub Total	91,412,755	375,576,930	97,081,695	28,594,950	1,293,900	593,960,230	-256,239,350	-133,193,760	-389,433,110	204,527,120	
	0 Less recharges*				-28,594,950		-28,594,950		28,594,950	28,594,950	0	
215,842,560	Net Budget	91,412,755	375,576,930	97,081,695	0	1,293,900	565,365,280	-256,239,350	-104,598,810	-360,838,160	204,527,120	
	-43,760,146 Revenue Support Grant										-31,565,931	
	-10,036,372 Top Up Grant										-10,119,908	
	-39,166,165 Business Rates										-38,746,737	
	-394,940 New Homes Bonus Topslice										0	
	-3,204,413 Collection Fund Surplus										2,974,404	
119,280,524	Council Tax Requirement										127,068,948	
1,164.72	Council Tax (Band D)										1,211.19	
15,206,433	General Fund Balances (Opening)										15,737,385	
55,027,269	Earmarked Reserves (Opening) ^										50,075,269	
70,233,702	Total Balances Held										65,812,654	

* Recharges have been excluded from the Council's expenditure and income budget to ensure that the cost of these services and the recharged cost for these services are no longer both reflected in the gross budget.

^ Earmarked Reserves include schools delegated balances (£3.957m in 2015/16)

Portfolio Holder Summary

2015/16 Revised Budget	Portfolios	Budget 2016/17									Net Budget Requirement	
		Staff	Contracts & Transfer Payments	Gross Expenditure			Non Controllable costs	Total Expenditure	Gross Income			
				Other Controllable expenditure	Internal Recharges				Government Grants	Service Income		Total Income
£	£	£	£	£	£	£	£	£	£	£	£	
68,120,860	Adult Services	15,367,370	95,025,710	4,635,570	3,714,830	1,022,150	119,765,630	-1,764,460	-36,057,110	-37,821,570	81,944,060	
1,623,440	Business and Economy	1,009,140	15,000	590,980	375,070	584,360	2,574,550	0	-1,474,180	-1,474,180	1,100,370	
54,264,150	Children and Young People	18,427,095	152,678,350	18,951,735	4,901,680	7,837,560	202,796,420	-145,115,600	-6,983,430	-152,099,030	50,697,390	
5,726,090	Corporate Support	23,701,120	518,800	19,618,670	6,262,610	2,230,540	52,331,740	-7,860	-47,843,700	-47,851,560	4,480,180	
2,013,000	Health & Wellbeing	2,957,730	11,507,810	1,734,720	895,180	125,160	17,220,600	-13,085,950	-2,328,090	-15,414,040	1,806,560	
33,548,690	Highways and Transportation	5,512,670	13,637,010	12,114,940	1,343,010	12,208,150	44,815,780	0	-13,265,080	-13,265,080	31,550,700	
12,557,530	Leisure and Culture	5,524,140	1,596,280	5,401,810	2,086,020	3,360,060	17,968,310	0	-6,447,470	-6,447,470	11,520,840	
37,404,590	Planning, Housing, Regulatory Services and Environment	9,200,910	30,153,050	5,764,460	2,069,970	1,895,620	49,084,010	-3,185,610	-6,090,290	-9,275,900	39,808,110	
1,202,350	Rural Services and Communities	683,390	234,950	95,360	92,740	39,040	1,145,480	0	0	0	1,145,480	
-618,140	Strategy, Financial Strategy, Budget and Business Plan	9,029,190	70,209,970	28,173,450	6,853,840	-28,008,740	86,257,710	-93,079,870	-12,704,410	-105,784,280	-19,526,570	
215,842,560	Sub Total	91,412,755	375,576,930	97,081,695	28,594,950	1,293,900	593,960,230	-256,239,350	-133,193,760	-389,433,110	204,527,120	
	0 Less recharges				-28,594,950		-28,594,950		28,594,950	28,594,950	0	
215,842,560	Total Portfolio Budgets	91,412,755	375,576,930	97,081,695	0	1,293,900	565,365,280	-256,239,350	-104,598,810	-360,838,160	204,527,120	

Cllr Lee Chapman	Adult Services
Cllr Steve Charmley	Business and Economy
Cllr David Minnery	Children and Young People
Cllr Michael Wood	Corporate Support
Cllr Karen Calder	Health & Wellbeing
Cllr Simon Jones	Highways and Transportation
Cllr Stuart West	Leisure and Culture
Cllr Mal Price	Planning, Housing, Regulatory Services and Environment
Cllr Cecilia Motley	Rural Services and Communities
Cllr Malcolm Pate	Strategy, Financial Strategy, Budget and Business Plan

Subjective Analysis

Service Area	Budget 2016/17														
	Employees	Premises	Transport	Supplies & Services	Third Party Payments	Transfer Payments	Internal Recharges	Non		Government Grants	Other Grants and Contributions	Other Income incl Fees & Charges	Internal Recharges	Total Income	Net Budget Requirement
								Controllable costs	Total Expenditure						
£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	
Adult Services	16,497,770	1,187,840	1,879,180	5,181,910	87,792,310	7,233,380	3,978,210	1,160,110	124,910,710	-1,764,460	-12,174,050	-24,641,760	0	-38,580,270	86,330,440
Childrens Services	18,388,445	1,174,510	11,648,970	120,535,245	37,954,900	219,110	4,875,080	7,837,560	202,633,820	-145,115,600	-3,089,540	-3,893,890	0	-152,099,030	50,534,790
Commissioning	22,243,370	5,484,810	4,221,740	10,536,740	45,966,220	0	5,891,600	17,963,060	112,307,540	-3,185,610	-1,992,320	-24,397,600	-1,650,010	-31,225,540	81,082,000
Public Health	2,957,730	241,270	70,560	1,579,200	11,351,500	0	895,180	125,160	17,220,600	-13,085,950	-1,028,090	-1,300,000	0	-15,414,040	1,806,560
Resources & Support	31,325,440	6,403,670	548,260	19,891,020	23,585,180	67,971,100	12,954,880	-25,791,990	136,887,560	-93,087,730	-14,101,300	-17,980,260	-26,944,940	-152,114,230	-15,226,670
Sub Total	91,412,755	14,492,100	18,368,710	157,724,115	206,650,110	75,423,590	28,594,950	1,293,900	593,960,230	-256,239,350	-32,385,300	-72,213,510	-28,594,950	-389,433,110	204,527,120
Less recharges							-28,594,950		-28,594,950				28,594,950	28,594,950	0
Net Budget	91,412,755	14,492,100	18,368,710	157,724,115	206,650,110	75,423,590	0	1,293,900	565,365,280	-256,239,350	-32,385,300	-72,213,510	0	-360,838,160	204,527,120

Medium Term Financial Strategy (MTFS) Summary

The Final Council Business Plan and Financial Strategy presented to Council 25 February 2016 provides the latest projections on the Council's Resource and Expenditure projections over last year 3 year Financial Strategy over the period 2014-17 the initial projections for 2017/18 and 2018/19. The following table provides a summary.

Table 1: Resource and Expenditure Projections 2016-2019

	2016/17	2017/18	2018/19
	£'000	£'000	£'000
Resources	565,377	568,152	568,440
Expenditure	596,902	616,121	629,456
Funding Gap	-31,526	-47,969	-61,017
Year on Year Saving		-16,443	-13,047

The Resource Projections are based on the Finance Local Government Finance Settlement received on 8 February 2016 and estimates of Local Business Rates retained locally. Council Tax will increase in 2016/17 by 1.99% and a further 2.00% relating to an Adults Services Precept.

The expenditure projections reflect the latest 2015/16 monitoring information and include inflationary growth for pay and prices. These also include demographic growth and budgetary pressures for Adult Services, which are experiencing significant increases in growth which is projected to continue to rise over the 3 year period.

In addition to the funding gap of £31.526m in 2016/17 the Council also needs to find a further £15.961m to fund savings proposals not delivered in 2015/16 and budgetary pressures identified during 2015/16. The table below details how the total £47.487m will be funded in 2016/17 from a combination of ongoing savings proposals and one off funds.

Table 2: Funding Gap and Savings for 2016/17

	£'000	£'000
Funding Gap:		
2016/17 Funding Gap	31,526	
2015/16 Savings and Budgetary Pressures	15,961	
Total Funding Gap		47,487
Savings/Funding:		
Savings Proposals (Appendix 1)	-23,051	
Base Budget Adjustment	-1,382	
One Off Contribution from Corporate Funds	-9,357	
Ongoing Use of Rural Services Delivery Grant	-1,633	
One off use of New Homes Bonus	-1,835	
Balance (Contingency)	-448	
Ongoing release of MRP surplus budget	-2,402	
One off additional Rural Services Delivery Grant	-4,940	
One off transition grant	-575	
One off contribution from New Homes Bonus Balance	-2,312	
Total Savings/Funding		-47,487

Detailed Budgets By Service Area

Adult Services

2015/16 Revised Budget		Budget 2016/17						Gross Income			Net Budget Requirement
		Gross Expenditure		Gross Expenditure		Gross Expenditure		Government Grants	Service Income	Total Income	
£	Service Area	Staff £	Contracts & Transfer Payments £	Other Controllable expenditure £	Internal Recharges £	Non Controllable costs £	Total Expenditure £	£	£	£	£
2,714,040	Adult Business Support & Development	2,746,830	0	861,670	483,350	116,080	4,207,930	0	-1,352,200	-1,352,200	2,855,730
	Contracts & Provider										
2,471,720	- External Contracts & Provider	262,500	1,892,950	46,180	12,030	0	2,213,660	0	-193,840	-193,840	2,019,820
4,487,290	- Internal Contracts & Provider	3,429,880	698,190	1,153,690	357,210	422,770	6,061,740	0	-1,505,080	-1,505,080	4,556,660
6,959,010	Total Contracts & Provider	3,692,380	2,591,140	1,199,870	369,240	422,770	8,275,400	0	-1,698,920	-1,698,920	6,576,480
	Social Care Operations										
44,303,280	- Care Management	4,359,940	88,243,580	2,190,570	890,570	222,880	95,907,540	-1,764,460	-31,277,580	-33,042,040	62,865,500
8,122,720	- Health	2,125,940	2,549,590	167,870	130,450	112,800	5,086,650	0	-1,401,360	-1,401,360	3,685,290
-165,060	- Long Term Support	0	0	0	-4,900	0	-4,900	0	0	0	-4,900
3,893,010	- Mental Health (inc SM)	1,773,630	1,641,400	120,680	244,900	109,840	3,890,450	0	-320,050	-320,050	3,570,400
56,153,950	Total Social Care Operations	8,259,510	92,434,570	2,479,120	1,261,020	445,520	104,879,740	-1,764,460	-32,998,990	-34,763,450	70,116,290
4,313,830	Housing Health & Wellbeing	1,130,400	1,020	3,612,320	263,380	137,960	5,145,080	0	-758,700	-758,700	4,386,380
2,293,860	Adult Services Management	668,650	0	94,910	1,601,220	37,780	2,402,560	0	-7,000	-7,000	2,395,560
72,434,690	Net Budget for Adult Services	16,497,770	95,026,730	8,247,890	3,978,210	1,160,110	124,910,710	-1,764,460	-36,815,810	-38,580,270	86,330,440

Detailed Budgets By Service Area

Children's Services

2015/16 Revised Budget		Gross Expenditure					Gross Income			Net Budget Requirement	
		Staff	Contracts & Transfer Payments	Other Controllable expenditure	Internal Recharges	Non Controllable costs	Total Expenditure	Government Grants	Service Income		Total Income
£	Service Area	£	£	£	£	£	£	£	£	£	£
Learning & Skills											
894,440	Director of Childrens' Services	134,070	0	5,240	766,710	7,420	913,440	0	0	0	913,440
708,720	LETS	27,370	0	-255,380	336,810	13,820	122,620	0	0	0	122,620
1,354,050	Education Improvement	1,149,430	103,070	143,450	144,160	69,130	1,609,240	0	-713,390	-713,390	895,850
730,690	Lifelong Learning	493,040	1,050	138,860	70,890	38,750	742,590	0	-274,780	-274,780	467,810
20,061,250	Business Support	1,471,990	220	11,457,380	1,211,430	6,624,030	20,765,050	-181,600	-453,820	-635,420	20,129,630
1,173,980	SEN	818,100	4,110	156,080	40,130	244,920	1,263,340	-182,240	-392,020	-574,260	689,080
53,300	I2L	1,407,445	67,560	298,535	184,160	35,820	1,993,520	0	-1,668,950	-1,668,950	324,570
24,976,430	Total Learning & Skills	5,501,445	176,010	11,944,165	2,754,290	7,033,890	27,409,800	-363,840	-3,502,960	-3,866,800	23,543,000
Childrens Safeguarding											
14,349,270	Safeguarding Management	2,613,430	12,158,860	-340,210	261,760	135,540	14,829,380	-8,510	-1,437,570	-1,446,080	13,383,300
3,793,550	Case Management & Childrens' Social Work	2,762,460	62,500	325,960	887,540	91,110	4,129,570	0	0	0	4,129,570
5,032,760	Early Help & Family Solutions	3,430,650	678,120	400,670	464,630	383,650	5,357,720	-512,270	-1,017,890	-1,530,160	3,827,560
4,306,440	Safeguarding	1,654,540	1,678,380	643,550	375,620	153,120	4,505,210	-40,000	-224,210	-264,210	4,241,000
1,400,770	Specialist Care & Leaving Care	633,400	333,240	692,830	131,240	37,650	1,828,360	-418,000	0	-418,000	1,410,360
28,882,790	Total Childrens Safeguarding	11,094,480	14,911,100	1,722,800	2,120,790	801,070	30,650,240	-978,780	-2,679,670	-3,658,450	26,991,790
Central DSG											
0	Education Improvement	456,700	6,549,210	1,089,720	0	120	8,095,750	-8,095,750	0	-8,095,750	0
0	School Business Support	282,040	0	2,345,670	0	540	2,628,250	-2,564,850	-63,400	-2,628,250	0
0	SEN	1,053,780	16,278,630	1,753,030	0	1,940	19,087,380	-18,349,980	-737,400	-19,087,380	0
0	Total Central DSG	1,792,520	22,827,840	5,188,420	0	2,600	29,811,380	-29,010,580	-800,800	-29,811,380	0
0	Schools	0	114,762,400	0	0	0	114,762,400	-114,762,400	0	-114,762,400	0
53,859,220	Net Budget for Childrens' Services	18,388,445	152,677,350	18,855,385	4,875,080	7,837,560	202,633,820	-145,115,600	-6,983,430	-152,099,030	50,534,790

Detailed Budgets By Service Area
Commissioning

Detailed Budgets By Service Area

2015/16 Revised Budget		Budget 2016/17									
		Gross Expenditure						Gross Income			Net Budget Requirement
		Service Area	Staff	Contracts & Transfer Payments	Other Controllable expenditure	Internal Recharges	Non Controllable costs	Total Expenditure	Government Grants	Service Income	
£	£	£	£	£	£	£	£	£	£	£	
686,100	Director of Commissioning	16,720	0	6,530	583,190	7,720	614,160	0	0	0	614,160
	Commissioning Group										
282,640	- Commissioning Support	931,550	0	87,540	96,840	6,030	1,121,960	0	-1,124,870	-1,124,870	-2,910
864,570	- Commissioning Work	561,200	0	80,650	78,070	31,930	751,850	0	0	0	751,850
337,780	- Locality Commissioning	122,190	234,950	14,710	14,670	7,110	393,630	0	0	0	393,630
144,920	- Procurement	473,320	0	34,120	64,730	7,760	579,930	0	-396,740	-396,740	183,190
1,629,910	Total Commissioning Group	2,088,260	234,950	217,020	254,310	52,830	2,847,370	0	-1,521,610	-1,521,610	1,325,760
	Area Commissioner North										
235,520	- Area Commissioner North	117,340	0	9,360	8,810	6,750	142,260	0	0	0	142,260
4,121,270	- Libraries	1,577,790	184,000	988,870	491,800	606,910	3,849,370	0	-294,100	-294,100	3,555,270
404,930	- Positive Activities for Young People	38,650	1,000	96,350	26,600	0	162,600	0	0	0	162,600
26,829,270	- Waste	172,740	30,031,620	1,032,940	315,810	1,295,230	32,848,340	-3,185,610	-237,080	-3,422,690	29,425,650
31,590,990	Total Area Commissioner North	1,906,520	30,216,620	2,127,520	843,020	1,908,890	37,002,570	-3,185,610	-531,180	-3,716,790	33,285,780
	Area Commissioner South										
316,520	- Area Commissioner South	124,330	0	10,710	50,410	7,160	192,610	0	0	0	192,610
27,259,360	- Environmental Maintenance	2,113,380	12,240,880	1,347,050	413,510	11,347,810	27,462,630	0	-775,200	-775,200	26,687,430
5,131,290	- Highways & Transport	2,053,390	1,396,130	6,272,700	698,260	718,570	11,139,050	0	-7,161,070	-7,161,070	3,977,980
3,419,510	- Leisure	400,790	1,364,650	580,730	329,270	1,260,000	3,935,440	0	-585,830	-585,830	3,349,610
841,520	- Passenger Transport	1,221,570	0	4,484,480	180,830	134,610	6,021,490	0	-5,328,810	-5,328,810	692,680
36,968,200	Total Area Commissioner South	5,913,460	15,001,660	12,695,670	1,672,280	13,468,150	48,751,220	0	-13,850,910	-13,850,910	34,900,310
	Business Growth & Prosperity										
503,290	- Business Growth Management	115,170	0	5,350	129,610	6,650	256,780	0	0	0	256,780
67,910	- AONB	369,360	950	47,050	31,290	24,080	472,730	0	-417,360	-417,360	55,370
204,330	- Arts	30,130	0	122,810	13,930	2,170	169,040	0	0	0	169,040
831,320	- Enterprise & Business	706,080	0	127,590	77,880	39,700	951,250	0	-275,140	-275,140	676,110
165,950	- Infrastructure & Growth	93,350	15,000	457,350	161,030	537,500	1,264,230	0	-1,199,040	-1,199,040	65,190
1,608,450	- Outdoor Recreation	996,930	5,570	748,130	135,810	340,900	2,227,340	0	-766,530	-766,530	1,460,810
599,780	- Theatre	1,046,690	7,110	2,506,760	193,120	485,960	4,239,640	0	-3,551,050	-3,551,050	688,590
1,850,180	- Visitor Economy	1,085,730	34,000	400,930	307,610	632,320	2,460,590	0	-832,600	-832,600	1,627,990
122,880	- Economic Growth	94,540	0	690	6,550	510	102,290	0	0	0	102,290
812,890	- Planning Policy	505,510	120,410	75,000	58,920	45,830	805,670	0	-269,370	-269,370	536,300
5,213,080	- Regulatory Services	7,274,920	0	1,034,840	1,423,050	409,850	10,142,660	0	-4,825,140	-4,825,140	5,317,520
11,980,060	Total Business Growth & Prosperity	12,318,410	183,040	5,526,500	2,538,800	2,525,470	23,092,220	0	-12,136,230	-12,136,230	10,955,990
82,855,260	Net Budget for Commissioning	22,243,370	45,636,270	20,573,240	5,891,600	17,963,060	112,307,540	-3,185,610	-28,039,930	-31,225,540	81,082,000

Detailed Budgets By Service Area

Public Health

2015/16 Revised Budget		Gross Expenditure					Gross Income			Net Budget Requirement	
		Staff	Contracts & Transfer Payments	Other Controllable expenditure	Internal Recharges	Non Controllable costs	Total Expenditure	Government Grants	Service Income		Total Income
£	Service Area	£	£	£	£	£	£	£	£	£	
Public Health											
1,083,860	- Multi Agency	697,590	221,130	360,960	123,590	54,450	1,457,720	-270,950	-182,560	-453,510	1,004,210
937,620	- Health CYP	9,180	4,290,510	117,220	1,650	0	4,418,560	-3,528,000	0	-3,528,000	890,560
-8,292,910	- Public Health GM	73,690	190,000	648,250	432,370	1,060	1,345,370	-9,233,000	0	-9,233,000	-7,887,630
2,685,920	- Help to Change	839,030	1,409,150	152,710	20,120	0	2,421,010	0	0	0	2,421,010
1,467,730	- Health Inequalities	167,450	1,210,120	49,040	8,250	150	1,435,010	0	-750	-750	1,434,260
148,460	- Health Intelligence	120,490	8,750	900	13,400	350	143,890	0	0	0	143,890
3,534,490	- Substance Misuse	232,940	3,894,840	32,270	13,000	5,210	4,178,260	-54,000	-741,020	-795,020	3,383,240
229,300	- Coroners & Bereavement	246,610	283,310	280,600	41,620	37,700	889,840	0	-702,240	-702,240	187,600
218,530	- Registrars	570,750	0	92,770	241,180	26,240	930,940	0	-701,520	-701,520	229,420
2,013,000	Net Budget for Public Health	2,957,730	11,507,810	1,734,720	895,180	125,160	17,220,600	-13,085,950	-2,328,090	-15,414,040	1,806,560

Detailed Budgets By Service Area

Resources & Support

2015/16 Revised Budget £	Service Area	Budget 2016/17						Gross Income			Net Budget Requirement £
		Staff £	Contracts & Transfer Payments £	Gross Expenditure Other Controllable expenditure £	Internal Recharges £	Non Controllable costs £	Total Expenditure £	Government Grants £	Service Income £	Total Income £	
493,250	Corporate Management	775,590	0	-2,200	270,130	2,510	1,046,030	0	-730,680	-730,680	315,350
4,193,140	Commercial Services	11,970,410	503,370	14,127,190	3,316,960	2,019,700	31,937,630	-7,860	-28,560,970	-28,568,830	3,368,800
506,270	Customer Involvement	5,209,230	10,430	2,535,710	1,462,130	154,550	9,372,050	0	-9,665,190	-9,665,190	-293,140
1,438,340	Finance, Governance & Assurance	6,508,620	67,960,770	1,209,360	2,226,480	207,570	78,112,800	-68,901,150	-7,532,490	-76,433,640	1,679,160
83,600	Human Resources	3,297,390	0	596,990	634,060	21,020	4,549,460	0	-3,852,550	-3,852,550	696,910
515,520	Legal & Democratic	1,819,220	5,000	2,237,120	687,890	21,480	4,770,710	0	-4,243,380	-4,243,380	527,330
-2,549,730	Corporate Budgets	1,744,980	2,249,200	26,966,290	4,357,230	-28,218,820	7,098,880	-24,178,720	-4,441,240	-28,619,960	-21,521,080
4,680,390	Net Budget for Resources & Support	31,325,440	70,728,770	47,670,460	12,954,880	-25,791,990	136,887,560	-93,087,730	-59,026,500	-152,114,230	-15,226,670

Appendices



Appendix 1: Savings

Appendix 2: Recharges

Appendix 3: Government Grant Schedule

Appendix 4: Reports Schedule

Appendix 5: Glossary

Appendix 1 - Savings

Summary

Saving 2016/17
£000

Adult Services	5,185
Children's Services	3,831
Commissioning	6,262
Public Health	620
Resources & Support	2,025
Corporate	5,128

Total 23,051

Appendix 1 - Savings

Adult Services Savings

Redesign Piece	Proposal	2016/17 £000
Outcomes for Customers	Adults - Securing External Funding RE Care Act	2,009
Outcomes for Customers	Adults - Day Services - Working in Partnership with Providers to deliver efficiencies where possible.	50
Outcomes for Customers	Adults Staffing - EDT Savings achieved on an ongoing basis	49
Outcomes for Customers	Adults - Savings Strategy still to be developed	337
Renegotiate Contracts	Adults Purchasing - Reduced package costs at Derwen	23
Renegotiate Contracts	Adults Purchasing - Ordinary Residence Savings with Manchester and East Sussex	158
Renegotiate Contracts	Adults Purchasing - Moving 75 Residence from Residential Care to Supported Living	900
Renegotiate Contracts	Adults Purchasing - Enforce Framework Rates for Domiciliary Care and ISF's	500
Renegotiate Contracts	Adults Purchasing - Framework for Residential and Nursing Care	397
Renegotiate Contracts	Adults Purchasing - Commissioning savings on Tender Envelopes	25
Renegotiate Contracts	Adults Substance Misuse - Contribution no longer required as a result of Commissioning Savings	63
Zero Based Budgets and Business Planning	Adults Purchasing - High Cost Domiciliary Care Packages Older People	240
Zero Based Budgets and Business Planning	Adults Purchasing - High Cost Domiciliary Care Packages Physical Disability	206
Zero Based Budgets and Business Planning	Adults Purchasing - High Cost Domiciliary Care Packages Learning Disability	229
Total Savings Plans		5,185

Appendix 1 - Savings

Children's Services Savings

Redesign Piece	Proposal	2016/17 £000
Outcomes for Customers	Redesign and transfer of Education Support Services to IP&E (Inspire to Learn) and secure commissioning arrangements and retained team	650
Outcomes for Customers	Redesign early support and assist provision	1,210
Outcomes for Customers	Analyse Children's back office processes: administration; use of IT; impact of rurality.	650
Zero Based Budgets and Business Planning	Review current residential provision and increase assessment capacity. Review mix of provision. Review practice of assessing children's ongoing need to be Looked After.	1,321
Total		3,831

Appendix 1 - Savings

Commissioning Savings

Redesign Piece	Proposal	2016/17 £000
Outcomes for Customers	Review of waste collection model, leading to increased recycling and improved service delivery	250
Outcomes for Customers	Redesign of Planning Policy that will lead to an aligned offer alongside other redesigned areas	300
Outcomes for Customers	Redesign of the Outdoor Recreation Service that will lead to locally led approaches with a focus on physical activity	237
Outcomes for Customers	Redesign of Business and Enterprise function that will lead to an end to end offer for the business community	99
Outcomes for Customers	Redesign of a new Visitor Economy model including museum services and visitor attractions	246
Outcomes for Customers	Modernisation of processes and creation of efficiencies within Theatre Services	97
Outcomes for Customers	Maximising income and efficiencies at workshops and employment land	51
Outcomes for Customers	Review of joint use Leisure Facilities to identify how they are best delivered on a local basis	46
Outcomes for Customers	Continued redesign across Positive Activities and Arts Development in line with the wider commissioning model	128
Outcomes for Customers	Further efficiencies within the Community Enablement Team	45
Outcomes for Customers	Redesign the Libraries service, identifying alternative delivery models on a local basis and creating community hubs in market towns	585
Outcomes for Customers	Redesign Environmental Maintenance function, increasing income generation where possible	1,697
Outcomes for Customers	Redesign of Highways and Transport function, reviewing provision of car parking and transport solutions	635
Trade for Public Profit	Create commercial activity within the wider Regulatory and Business Support Services model	500
Renegotiate Contracts	Review and renegotiate contracts across Commissioning Directorate with a view to redesigning or reducing demand to meet lower cost allowances	979
A workforce that fits	Appropriately re-size the workforce to ensure an efficient and customer focussed organisation. Voluntary Redundancy proposals within Commissioning Directorate	367
Total		6,262

Appendix 1 - Savings

Public Health Savings

Redesign Piece	Proposal	2016/17 £000
Renegotiate Contracts	Help2Change Commissioning Savings - Expanding Income Generating Opportunities	198
Renegotiate Contracts	Reduction in Mental Health Contract with Chester University	10
Renegotiate Contracts	Reduction in Health Intelligence Contract with Shrewsbury Hospital Library	9
Renegotiate Contracts	Removal of Illy IT Budget - Substance Misuse	16
Renegotiate Contracts	Detoxification Beds - Revised Contract	80
A workforce that fits	Senior Management Salary Savings	90
A workforce that fits	General Staff Turnover replaced by Utilisation of Funded Work Experience Placements	25
Zero Based Budgets and Business Planning	Reduction in Coroners Expenditure	25
Zero Based Budgets and Business Planning	Reduction in Registrar Expenditure and Increased Income Generation	20
Zero Based Budgets and Business Planning	Reduction in Emergency Planning Expenditure	40
Zero Based Budgets and Business Planning	Reduction in Targeted Mental Health in Schools Expenditure	50
Zero Based Budgets and Business Planning	Reduction in Shropshire Partnership Expenditure	20
Zero Based Budgets and Business Planning	Reduction in Training Budgets	10

Appendix 1 - Savings

Redesign Piece	Proposal	2016/17 £000
Zero Based Budgets and Business Planning	Reduction in General Office Costs	16
Zero Based Budgets and Business Planning	Reduction in Chlamydia Screen Budget - T&W Contract	9
Zero Based Budgets and Business Planning	Reduction in EHC Pharmacy Payments Budget	3
Total		620

Appendix 1 - Savings

Resources & Support Savings

Redesign Piece	Proposal	2016/17 £000
Sell Assets we don't need	Vacation of North Shropshire HQ	64
Sell Assets we don't need	Vacate Whitehall	128
Sell Assets we don't need	Vacate Guildhall	221
Sell Assets we don't need	New income streams from agreed new external rents and income generation from Premises Services	80
Zero Based Budgets and Business Planning	Reduction on contract values – Communication team	30
Zero Based Budgets and Business Planning	Reduction on contract values –Business Design Team	130
Zero Based Budgets and Business Planning	Planned redesign of Customer Access and Support Services	481
Zero Based Budgets and Business Planning	Teams already reduced and subject to further reductions as per Business Plan – Finance Transaction, Revs and Bens, Audit, Insurance	150
Zero Based Budgets and Business Planning	Review of services and workforce – Legal Services	169
Zero Based Budgets and Business Planning	Release of Carbon Reduction Commitment provision budget	372
A workforce that fits	Planned staffing reduction to ensure a workforce that fits and other efficiency savings – Legal & Democratic and Strategic Planning	97
A workforce that fits	Planned staffing to ensure a workforce that fits – Finance	13
A workforce that fits	Planned staffing to ensure a workforce that fits – Strategic Planning	26
		20

Appendix 1 - Savings

Redesign Piece		Proposal	2016/17 £000
A workforce that fits	Planned staffing to ensure a workforce that fits – General Administration Support		14
A workforce that fits	Planned staffing to ensure a workforce that fits – Commercial Services		50
Total			2,025

Appendix 1 - Savings

Corporate Savings

Redesign Piece	Proposal	2016/17 £000
Zero Based Budgets and Business Planning	Debt Charges reduction as a result of funding for the capital programme from capital receipts	1,000
Zero Based Budgets and Business Planning	Increased base budget allocation from New Homes Bonus	500
Zero Based Budgets and Business Planning	Corporate reduction in unallocated grant assumptions	-871
Zero Based Budgets and Business Planning	Pension Deficit allocation not allocated	2,300
Zero Based Budgets and Business Planning	Remove General Fund Balance base budget contribution	409
Zero Based Budgets and Business Planning	Treasury Management – increased interest allocation to General Fund and reduction in MRP	1,790
Total		5,128

Appendix 2 - Recharges

Support Service	Recharge Base
Corporate Management	
Chief Executive	Recharged wholly to Corporate & Democratic Core/HRA based on turnover
Administrative Support	Recharged to Service Areas
Commercial Services	
Head of Commercial Services	Based on headcount to areas within Commercial Services
Assets & Estates	
Asset Management	Based on estimate of time spent on each service
Estates	Based on estimate of time for specific works and the Fixed Asset Register
Corporate Landlord	Recharged based on sq. m. floor occupancy
Property Services	Based on estimate of time for specific works and the Fixed Asset Register
Mail Room	Recharged to office accommodation
Customer Involvement	
Customer Service Centre	Based on contact activities such as Email, Face to Face or Telephone from records from CSC system
Web Team	Based on active directory users
IT	Based on number of IT Licences and time estimates
Application Management	Based on estimate of time spent on each application.
IT Help desk and IT Services	Based on active directory users
IT (Data Centre, File Storage, Virtualisation)	Service specific calculation
Communications	
Communications – 360 Comms	Allocated to Directors
Communications – Council resource	Based on estimate of time spent on each service
Finance, Governance & Assurance	
Audit	Based on audit plan
Finance Business Partners	Recharged to services based on estimated time supporting specific services. Proportion of time relating to estimating and allocating corporate level resources (i.e. grant settlements) is charged direct to Corporate & Democratic Core
Financial Management & Reporting	
Closedown, Statutory Returns, Budget Strategy, Committee Papers	Based on estimate of time spent on each service and then recharged directly to Corporate & Democratic Core
Financial Systems and VAT	Recharge based on number of cost centres

Appendix 2 - Recharges

Support Service	Recharge Base
Revenue Monitoring	Recharged to service based on estimate of time spent on each service, then allocated by cost centre
Capital Monitoring	Recharged to service based on capital programme for 2016/17
Purchasing Cards	Recharged to services based on purchasing card holders
Finance Transaction	
Purchase Ledger	Recharged based on number of PL invoices processed, number of authorising officers, users of PL, number of imprest accounts
Income	Recharged to services based on volume and type of income transactions
Sales Ledger	Recharged based on number of sales ledger invoices raised
Treasury	Recharged to Corporate & Democratic Core/HRA and service areas based on number of purchasing cards, imprest accounts and leasing arrangements
Human Resources	
Health & Safety	Based on headcount
Human Resources	Based on headcount
HR Advice	Based on headcount and estimate of time for specific services
HR Recruitment	Based on headcount
HR Payroll	Based on no. of payslips
Occupational Health	Based on headcount
Legal, Strategy & Democratic	
Legal Services	
Legal Services	Based on estimate of time spent on each service
Legal Service – Childcare	Recharged wholly to Children’s Safeguarding
Committee Services	Based on estimate of time spent on each service with an element recharged to Corporate & Democratic Core/HRA
Member Allowances/Services	Recharged wholly to Corporate & Democratic Core/HRA based on a time estimate
FOI/Information Governance	Recharged wholly to Corporate & Democratic Core/HRA
Performance	Based on estimate of time spent on each service
Business Design	Based on reports of activity provided by IP&E
Corporate	
External Audit Fees	Recharged wholly to Corporate & Democratic Core/HRA based on audited working papers

Appendix 2 - Recharges

Support Service	Recharge Base
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Commissioning Support

Procurement

Based on estimate of time spent on each service

Visitor Economy

Records Management

Based on number of boxes held in archive

Appendix 3 – Government Grants

2015/16 Budget £	Government Grants	2016/17 Budget £
Adults Services		
98,790	Local Reform & Community Voices Grant	98,790
148,680	Deprivation of Liberty Safeguards (DoLS) Grant	0
2,007,850	Adult Social Care New Burdens	0
1,315,000	Independent Living Fund Grant	1,665,670
9,284,730	Total Adult Services Government Grants	1,764,460
Children's Services		
135,580,420	Dedicated Schools Grant	135,580,420
181,600	Local Services Support Grant	181,600
6,581,610	Pupil Premium Grant	6,581,610
2,028,950	EFA – School Sixth Forms	2,028,950
322,160	Skills Funding Agency Adult & Community Learning Grant	0
674,320	EFA Study Programme	0
385,400	Tackling Troubled Families	512,270
8,510	Youth Justice Board – Children On Remand	8,510
182,240	SEN Reform Grant	182,240
0	Unaccompanied Asylum Seeking Children	40,000
145,945,210	Total Children's Services Government Grants	145,115,600
Commissioning		
3,185,610	Waste – Private Finance Initiative	3,185,610
59,510	Local Services Support Grant	0
520,000	Transformation Challenge Award	0
3,765,120	Total Commissioning Government Grants	3,185,610
Public Health		
152,950	Local Reform & Community Voices Grant	152,950
9,233,000	Public Health Grant	9,233,000
172,000	Police & Crime Commissioner	172,000
1,764,000	Public Health Children's 0-5 Allocation	3,528,000
11,321,950	Total Public Health Government Grants	13,085,950

Appendix 3 – Government Grants

2015/16 Budget £	Government Grants	2016/17 Budget £
	Resources & Support	
2,834,460	Education Services Grant	2,575,570
1,522,650	Quality in Community Services – Private Finance Initiative	1,522,650
1,791,670	2011/12 New Homes Bonus	1,791,670
1,037,910	2012/13 New Homes Bonus	1,037,910
1,373,790	2013/14 New Homes Bonus	1,373,790
1,554,570	2014/15 New Homes Bonus	1,554,570
1,595,230	2015/16 New Homes Bonus	1,595,230
0	2016/17 New Homes Bonus	1,866,110
1,024,690	Housing Benefit Administration Subsidy	860,320
275,060	Localised Council Tax Support Administration Subsidy	275,060
1,325,230	2015/16 Council Tax Freeze Grant	0
57,919,480	Mandatory Rent Allowances: Subsidy	58,498,250
9,848,130	Rent Rebates: Subsidy	9,267,520
4,440	Magistrates Courts Loan Charges	3,910
8,550	Community Right to Challenge New Burdens	8,550
7,860	Community Right to Bid	7,860
44,900	Council Tax Support New Burdens Funding	0
250,000	Local Enterprise Partnerships Core Funding Grant	250,000
3,449,810	Business Rate Retention Scheme – Section 31 Grants	3,449,810
0	Rural Services Delivery Grant	6,573,300
0	Transitional Grant	575,650
85,868,430	Total Resources & Support Government Grants	93,087,730
256,185,440	Total Shropshire Council Government Grants	256,239,350

Appendix 4 – Reports Schedule

Date	Committee	Financial Strategy Reports	Other Relevant Reports
29 July 2015	Cabinet	Financial Strategy – 2015/16 – 2016/17	
21 October 2015	Performance Management Scrutiny Committee	Financial Strategy and Budget 2016/17	
28 October 2015	Cabinet	Financial Strategy – 2015/16 – 2020/21	
2 December 2015	Performance Management Scrutiny Committee	Consideration of the Financial Strategy	
9 December 2015	Cabinet	Financial Strategy 2016/17 to 2020/21	Setting the Council Tax Taxbase for 2016/17
17 December 2015	Council		Setting the Council Tax Taxbase for 2016/17 and Virement
27 January 2016	Cabinet	Financial Strategy 2016/17 to 2018/19	
3 February 2016	Cabinet	Budget 2016/17 Task and Finish Group Report	
17 February 2016	Cabinet	Financial Strategy 2016/17 to 2018/19	Statement of Chief Financial Officer on Robustness of Estimates and Adequacy of Reserves
			Estimated Collection Fund Outturn 2015/16
			Income Review of Fees and Charges for 2016/17
25 February 2016	Council	Financial Strategy 2016/17 to 2018/19	Council Tax Resolution 2016/17
			Income Review of Fees and Charges for 2016/17

Appendix 5 – Glossary

Budget

The financial plan reflecting the Council's policies and priorities over a period of time i.e. what the Council is going to spend to provide services.

Business Rates

Taxation that is levied on business properties and collected by Shropshire Council. A change in regulations surrounding Business Rates has resulted in a proportion being retained and shared locally amongst authorities (including Fire Authority), rather than going to the Government for redistribution on a national basis.

Capital Expenditure/Capital Programme

Expenditure on items that have a life of more than one year, such as buildings, land, major equipment, or which adds to rather than maintains the value of existing assets.

Capital Financing

Capital expenditure is financed by Government grants, external contributions (e.g. developers' contributions to specific schemes), contribution from the revenue account, proceeds from the sale of assets, and borrowing. The revenue budget bears the cost of direct revenue contributions, together with interest and the provision for repayments of the loans.

Capital Receipts

The proceeds from the sale of fixed assets such as land and buildings. These sums can be used to finance new capital expenditure.

Collection Fund Surplus

A surplus of council tax and business rate income collected over the level assumed for budget purposes. Any such surplus or deficit is shared between the billing authority and its major precepting authorities.

Council Tax Requirement

This is an amount calculated, in advance of each year, by every local authority. It is the amount of revenue to be collected from council tax, and is equivalent to an authority's Band D council tax multiplied by its council tax base.

Earmarked Reserves

The Council maintains certain specific revenue reserves to meet future expenditure. These are held within earmarked reserves.

Appendix 5 – Glossary

Employees

This includes all staffing budgets as well as indirect employees costs such as training, recruitment, agency staff and any budgeted redundancy costs.

General Fund Balances

This balance is held by the Council for general purposes, i.e. against which there are no specific commitments. The balance is treated as a contingency to protect the Council's financial standing should there be any financial issues in the year.

Government Grants

Contributions by central Government towards either the revenue or capital cost of local authority services.

Housing Revenue Account

The statutory account to which the revenue costs of providing, maintaining and managing Council dwellings are charged. These costs are financed by tenants' rents and government housing subsidy.

Internal Recharges

This includes the costs of support services such as IT, HR, Finance, Legal and Property Services. These services provide support functions to the frontline services in their service delivery.

MTFS

This refers to the Medium Term Financial Strategy which maps the Council's resources and expenditure plans over a short, medium and long term period.

Net Budget Requirement

The total expenditure (after deduction of income) that the Council finances from the aggregation of Revenue Support Grant, Business Rates and Council Tax.

Non Controllable Expenditure

This includes notional accounting transactions required to show the total cost of a service and includes capital charges such as depreciation, insurance contributions and future pension costs.

Appendix 5 – Glossary

Other Controllable Expenditure

This includes all premises, transport related and supplies and services budgets that the Council holds.

Revenue Expenditure

Expenditure on the day to day running costs of the Council, such as salaries, wages, utility costs, repairs and maintenance.

Service Income

This includes all other income received within the revenue budget and will include other grants and contributions, fees and charges, other sales and internal recharge income.

Staff Budgets

This includes only staff salaries, NI contributions and Pension costs for Council employees.

Tax Base

To set the Council Tax for each property a Council has to first of all calculate the council tax base. This is a figure that is expressed as the total of band D equivalent properties.

Third Party Payments

This is a payment to an external provider or an internal service delivery unit defined as a trading operation. This generally contains any major contracts that the Council enters into.

Transfer Payments

This includes the costs of payments to individuals for which no goods or services are received in return. Examples of transfer payments include rent rebates and rent allowances for Housing Benefits.

Housing Revenue Account

2015/16 Budget £	Shropshire Council Housing Revenue Account	2016/17 Budget £
Income		
(17,580,620)	Dwellings Rent	(17,460,000)
(160,600)	Garage Rent	(152,530)
(22,090)	Other Rent	(20,600)
(278,700)	Charges for Services	(386,660)
(18,042,010)	Total Income	(18,019,790)
Expenditure		
7,452,610	ALMO Management Fee	7,511,030
253,670	Supplies & Services	337,470
4,400,340	Capital Charges – Dwelling Depreciation	4,542,470
48,210	Capital Charges – Depreciation Other	43,030
2,996,380	Interest Paid	2,994,860
535,000	Repairs charged to revenue	500,000
120,000	New Development Feasibility	100,000
0	Revenue Financing Capital Expenditure	0
0	Capital Charges – Cost of Capital	0
351,600	Increase in Bad Debt Provision	50,000
190,520	Corporate & Democratic Core/Support Services	173,030
16,348,330	Total Expenditure	16,251,890
(1,693,680)	Net Cost of Services	(1,767,900)
0	PWLB Premium amortised	0
(23,000)	Interest Received	(23,000)
(1,716,680)	Net Operating Expenditure	(1,790,900)
(1,716,680)	Net Cost of Service/(Surplus) for Year	(1,790,900)
HRA Reserve		
3,075,950	B/fwd 1 April (Estimated)	4,792,630
1,716,680	Surplus/(Deficit) for year	1,790,900
4,792,630	Carried Forward 31 March	6,583,530

Capital Programme 2016/17 – 2018/19

Capital Programme Summary

The Capital Programme for the period 2016/17 to 2018/19, based on current confirmed funding and delivery schedule for schemes. This was not based on a full review and revision of the Capital Strategy, as the Council's focus has been on the delivery of revenue savings, however the introduction of schemes assisting this work will be considered within the year based on scheme appraisals. These schemes will be prioritised based on the schemes fit with the business plans of the service and the revenue savings the schemes will generate. The capital cost of the schemes will also need to be affordable within the projected available capital receipts.

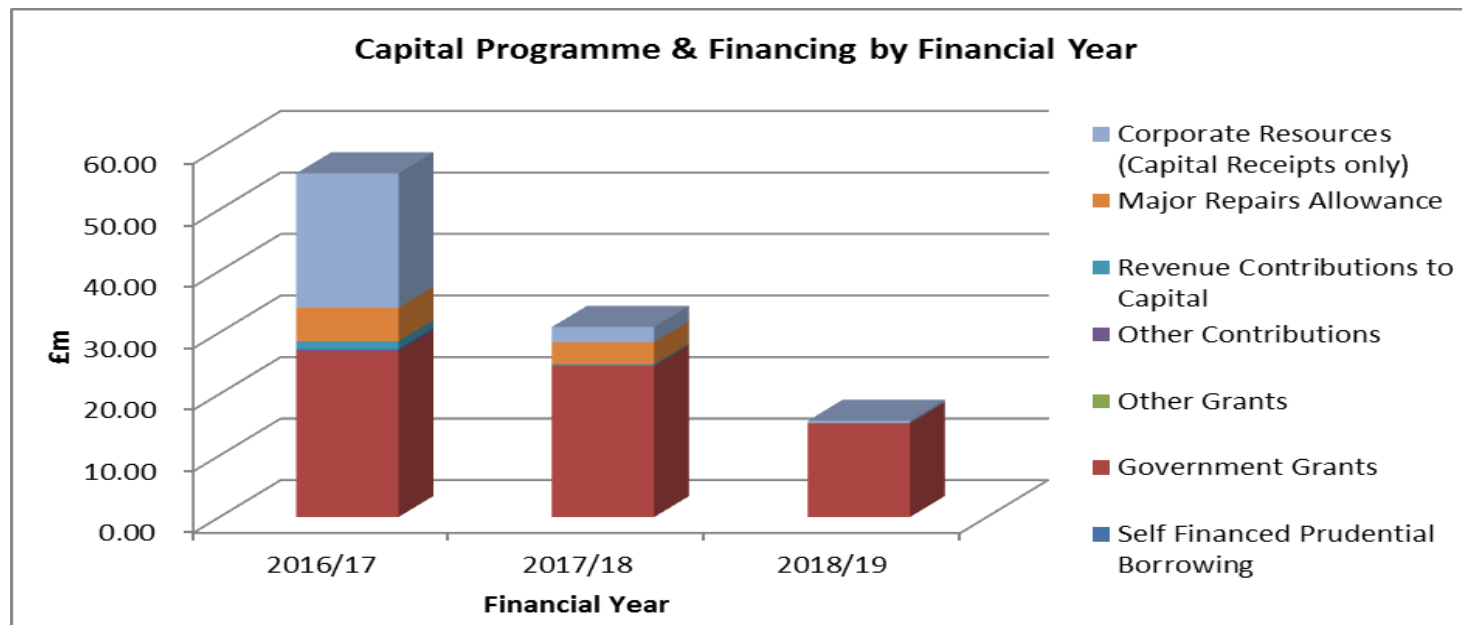
Capital Budgets 2016/17 to 2018/19

Service Area	2016/17 Budget £	2017/18 Budget £	2018/19 Budget £
General Fund			
Adult Services	2,019,000	0	0
Children's Services	9,303,765	7,666,783	0
Commissioning	36,978,211	19,634,000	15,650,079
Resources & Support	220,000	0	0
Total General Fund	48,520,976	27,300,783	15,650,079
Housing Revenue Account	7,347,311	3,603,074	0
Total Approved Budget	55,868,287	30,903,857	15,650,079

Capital Programme 2016/17 – 2018/19

Capital Financing 2016/17 to 2018/19

Service Area	2016/17 Budget £	2017/18 Budget £	2018/19 Budget £
Self Financed Prudential Borrowing	0	0	0
Government Grants	26,879,829	24,600,999	15,271,000
Other Grants	0	0	0
Other Contributions	426,381	0	0
Revenue Contributions to Capital	1,269,659	250,000	0
Major Repairs Allowance	5,441,865	3,603,074	0
Corporate Resources (Capital Receipts/ Prudential Borrowing)	21,850,553	2,449,784	379,079
Total Financing	55,868,287	30,903,857	15,650,079



Capital Programme 2016/17 – 2018/19

Capital Programme Detail by Scheme

Scheme Description	Code	Project Manager	2016/17 Budget £	2017/18 Budget £	2018/19 Budget £
Adult Services					
<u>Adult Social Care</u>					
Community Capacity Grant	KA000	R Houghton	20,000	0	0
Telecare Call Monitoring	K5B88	R Houghton	130,000	0	0
IT Mobile Flexible Working	K5B89	R Houghton	130,000	0	0
Development Trust Bungalow - Raven Site, Market Drayton	K5B94	R Houghton	100,000	0	0
Adult Social Care Community Capital Grant Scheme	K5B01	R Houghton	39,000	0	0
IT Hardware – Implementation of Care Bill	K5B02	R Houghton	180,000	0	0
Baschurch Assisted Living Bungalow - Phase 3	K5B04	R Houghton	60,000	0	0
London Road Assisted Living Bungalow - Phase 4	K5B05	R Houghton	450,000	0	0
Adult Social Care Bungalow - Phase 5	K5B06	R Houghton	360,000	0	0
Refurb The Meres for Library Services	KA005	R Houghton	40,000	0	0
		Total Adult Social Care	1,619,000	0	0
<u>Housing Health & Wellbeing</u>					
Disabled Facilities Grants	K5P03	A Begley	400,000	0	0
		Total Housing Health & Wellbeing	400,000	0	0
Total Adult Services			2,019,000	0	0
Children's Services					
<u>Learning & Skills</u>					
Early Years					
Early Years Unallocated	KLE00	N Ward	74,143	0	0
Ludlow Jnr Demountable Reconfiguration	KLE02	N Ward	200,000	0	0
Cressage EY Demountable Refurb	KLE04	N Ward	43,366	0	0
Broseley John Wilkinson Primary Early Years	K3L11	N Ward	249,895	0	0
Worthen Primary Early Years	K3L12	N Ward	130,000	0	0
Whitchurch Children's Centre	K3L14	N Ward	148,925	0	0
		Total	750,000	0	0

Capital Programme 2016/17 – 2018/19

Scheme Description	Code	Project Manager	2016/17 Budget £	2017/18 Budget £	2018/19 Budget £
Primary Schools					
Primary School Refurbishment Unallocated	KLP00	P Wilson	26,941	0	0
Highley – Reconfigure Office Area & Accessible Toilet	K3A08	P Wilson	89,382	0	0
Kinlet Primary - Heads Office/PPA/Lobby Works	K3A54	P Wilson	80,645	0	0
Worthen Primary – Secure Lobby	K3A59	P Wilson	76,541	0	0
Longnor Toilet refurbishment	KLP04	P Wilson	32,700	0	0
Total			306,209	0	0
Basic Need					
Basic Need Unallocated	KLB00	P Wilson	750,415	2,213,797	0
Shrewsbury Mount Pleasant	KLB01	P Wilson	280,000	0	0
St Lawrence CE Primary School, Church Stretton	KLB02	P Wilson	280,000	0	0
Shifnal Primary	KLB03	P Wilson	280,000	0	0
Shrewsbury North Primary – Site TBC	KLB04	P Wilson	20,000	280,000	0
Market Drayton Infant/Junior – Site TBC	KLB05	P Wilson	20,000	280,000	0
Shifnal St Andrews	KLB06	P Wilson	40,000	560,000	0
Sundorne Infants/Harlescott Junior – Site TBC	KLB07	P Wilson	0	300,000	0
Market Drayton Primary	KLB08	P Wilson	0	300,000	0
Shifnal St Andrews	KLB09	P Wilson	0	300,000	0
Total			1,670,415	4,233,797	0
School Amalgamations					
School Amalgamations - Unallocated	KLA00	P Wilson	124,078	0	0
Total			124,078	0	0
Secondary Schools					
Secondary School Refurbishment Unallocated	KLS00	P Wilson	130,000	0	0
Total			130,000	0	0
Universal Infant Free School Meals					
School Kitchen Unallocated (Capitalised DSG)	KLK00	P Wilson	284,265	0	0
St John the Baptist, Ruyton XI Towns – Extend Kitchen	KLK05	P Wilson	56,641	0	0
Total			340,906	0	0
Asset Management Plan - Condition					
AMP Condition Unallocated	KL000	P Wilson	3,932,986	3,432,986	0

Capital Programme 2016/17 – 2018/19

Scheme Description	Code	Project Manager	2016/17 Budget £	2017/18 Budget £	2018/19 Budget £
St Georges's Roofing & Guttering Issues	K3RJ9	P Wilson	19,620	0	0
Meole Brace Primary – Re-roof (Southeast) flat roofs	K3RK4	P Wilson	18,759	0	0
Belvidere Primary -Window replacements to main school	KL032	P Wilson	4,905	0	0
Ludlow Secondary – Boiler & Controls Upgrade	KL039	P Wilson	54,358	0	0
Whitchurch Junior – Boiler & Controls Upgrade	KL044	P Wilson	58,635	0	0
Albrighton – Repair of Roof & Brickwork to Gas Meter	KL048	P Wilson	6,540	0	0
Beckbury School House – Felt Underside of Roof & Replace	KL049	P Wilson	21,800	0	0
Mary Webb – Dining Room Roof, Drainage	KL057	P Wilson	24,627	0	0
John Wilkinson Primary – Improvement Storm Drainage to GP Room/Library	KL059	P Wilson	4,360	0	0
Stoke on Tern – Replacement Windows to Rear Elevation	KL060	P Wilson	22,350	0	0
Stiperstones – Repairs to Demountable	KL062	P Wilson	5,450	0	0
St Giles – 1 st Phase Rewire	KL066	P Wilson	16,100	0	0
Kinlet – Replacement of Rotten Timber Suspended Floor to Old Classroom	KL069	P Wilson	21,723	0	0
Moreton Say – Re-Roofing of Original Main Building	KL071	P Wilson	65,400	0	0
Albrighton, St Marys – Part Reroof Infants	KL083	P Wilson	65,400	0	0
Alveley – replace rotten timber classroom external doors	KL093	P Wilson	6,540	0	0
Hinstock – Demountable windows	KL113	P Wilson	13,080	0	0
Ludlow Secondary – Rewire Phase 1	KL123	P Wilson	33,678	0	0
Ellesmere Primary – Survey Ducts	KL126	P Wilson	16,350	0	0
Church Preen – Phase 1 Rewire	KL128	P Wilson	10,900	0	0
Ludlow Infants – Replacement Windows	KL129	P Wilson	10,900	0	0
Longnor – Retaining Wall	KL130	P Wilson	3,270	0	0
Much Wenlock Primary – Insulate Roof Space	KL132	P Wilson	10,900	0	0
Ludlow Secondary – Replace Kitchen Windows	KL136	P Wilson	10,900	0	0
Selattyn – Phase 1 Heating	KL138	P Wilson	16,350	0	0
Farlow – Retaining Wall	KL140	P Wilson	10,900	0	0
Total			4,486,781	3,432,986	0
Fire Safety Schemes					
Fire Safety - Unallocated	KLF00	P Wilson	150,000	0	0
Total			150,000	0	0
Special Education Needs					
Schools Access Initiative Unallocated	KLD00	P Wilson	249,047	0	0
Total			249,047	0	0

Capital Programme 2016/17 – 2018/19

Scheme Description	Code	Project Manager	2016/17 Budget £	2017/18 Budget £	2018/19 Budget £
Devolved Formula Capital					
Devolved Formula Capital - Allocated by schools	Various	P Wilson	1,000,000	0	0
		Total Learning & Skills	9,303,765	7,666,783	0
Total Children's Services			9,303,765	7,666,783	0
Commissioning					
Waste Management					
In Vessel Composting Facility	K6WM0	P Beard	325,000	0	0
	Total		325,000	0	0
Bereavement Services					
Mytton Oak Remembrance Park - Shrewsbury	K6BS1	T Sneddon	30,000	0	0
	Total		30,000	0	0
Highways & Transport - LTP					
Structural Maintenance of Bridges		T Sneddon	2,129,910	3,500,000	1,500,000
	Total		2,129,910	3,500,000	1,500,000
Structural Maintenance of Roads		Various	13,496,751	10,493,000	11,101,000
	Total		13,496,751	10,493,000	11,101,000
Street Lighting		J Hughes	800,000	800,000	800,000
	Total		800,000	800,000	800,000
Local Transport Plan - Integrated Transport Plan					
Integrated Transport Plan		V Merrill	1,104,148	1,000,000	1,000,000
	Total		1,104,148	1,000,000	1,000,000
	Total Highways & Transport - LTP		17,530,809	15,793,000	14,401,000

Capital Programme 2016/17 – 2018/19

Scheme Description	Code	Project Manager	2016/17 Budget £	2017/18 Budget £	2018/19 Budget £
LEP Schemes					
LEP Shrewsbury Integrated Transport Package	KIT01	A Evans	2,850,000	3,300,000	1,179,079
	Total		2,850,000	3,300,000	1,179,079
Flood Defences & Water Management					
Much Wenlock – Flood & Water Management	K6FW1	D Edwards	1,312,000	0	0
Craven Arms – Flood & Water Management	K6FW2	D Edwards	20,000	0	0
Church Stretton – Flood & Water Management	K6FW3	D Edwards	0	35,000	0
Shifnal – Flood & Water Management	K6FW4	D Edwards	150,000	150,000	0
Oswestry – Flood & Water Management	K6FW5	D Edwards	5,992	0	0
Shrewsbury – Flood & Water Management	K6FW6	D Edwards	32,862	0	0
Shropshire IPP Scheme Phase 1	K6FWA	D Edwards	69,570	36,000	0
Shropshire Slow the Flow Project	KEF01	D Edwards	100,000	70,000	70,000
	Total		1,690,424	291,000	70,000
Environmental Maintenance - Depots					
Depot Redevelopment - Unallocated	K6H03	S Brown	78,605	0	0
Depot Redevelopment – Craven Arms	K6H08	S Brown	70,000	0	0
Depot Redevelopment - Stourbridge Road, Bridgnorth	K6H09	S Brown	60,000	0	0
Depot Redevelopment - Stourbridge Road, Bridgnorth – Salt Dome	K6H10	S Brown	100,000	0	0
Depot Redevelopment – Manor House Lane Store	K6H11	S Brown	50,000	0	0
Depot Redevelopment – Ice Station Replacement	K6H12	S Brown	100,000	0	0
	Total		458,605	0	0
Sub-Total Commissioning			22,884,838	19,384,000	15,650,079
Commissioning - Heads of Service					
<u>Business Growth & Prosperity</u>					
Visitor Economy					
Theatre Severn – Major Maintenance Improvement Works	KBT01	L Cross	7,600	0	0
	Total		7,600	0	0

Capital Programme 2016/17 – 2018/19

Scheme Description	Code	Project Manager	2016/17 Budget £	2017/18 Budget £	2018/19 Budget £
Enterprise & Business					
Shropshire Small Business Loan Scheme – Phase 1	KED32	C Cox	100,000	0	0
Shropshire Small Business Loan Scheme – Phase 3	KBE01	C Cox	405,140	0	0
Total			505,140	0	0
Outdoor Recreation					
Oswestry Play & Recreational Improvement	K5BC7	M Blount	50,000	0	0
Snailbeach Lead Mine Higher Level Stewardship	K5T53	C Dean	6,048	0	0
Mere Wardens Bungalow Refurbishment	KBR05	M Blount	50,000	0	0
Total			106,048	0	0
Infrastructure & Growth - Growth Point					
Shrewsbury Growth Point	K6GP1	A Stirling	713,499	0	0
Shrewsbury Vision	K6GP4	A Stirling	100,000	0	0
Flaxmill Project - Implementation	K6FM1	A Stirling	1,000,000	0	0
Shrewsbury Vision - New Riverside Development	K6HR1	A Stirling	3,800,000	0	0
Total			5,613,499	0	0
Natural Build & Historical Landscape					
Historic Environment Grants	K6HE1	A Mortimer	20,000	0	0
Old Rectory, Whitchurch Section 106	KBN01	A Mortimer	212,846	0	0
Total			232,846	0	0
Planning Policy - Affordable Housing					
Affordable Housing - Rolling Fund	K6AHG	A Mortimer	200,580	0	0
Shrewsbury Self Build Scheme	K6AHT	A Mortimer	100,000	0	0
Drapers Almshouses	K6AHU	A Mortimer	120,000	0	0
Ellesmere Rd, Shrewsbury – Extra Care Scheme	KBH01	A Mortimer	170,000	0	0
Total			590,580	0	0
Broadband					
Broadband Project - Milestone 0	KB000	C Taylor	89,423	0	0
Broadband Project - Milestone 1	KB001	C Taylor	3,062,309	0	0
Broadband Project - Milestone 2	KB002	C Taylor	1,674,301	0	0
Broadband Project - Milestone 3	KB003	C Taylor	1,749,657	0	0
Total			6,575,690	0	0
Private Sector Housing					
Oswestry Area Empty Property Incentive Grant	K5P15	K Collier	41,970	0	0

Capital Programme 2016/17 – 2018/19

Scheme Description	Code	Project Manager	2016/17 Budget £	2017/18 Budget £	2018/19 Budget £
Whitchurch Area Empty Property Incentive Grant	K5P17	K Collier	120,000	0	0
Shropshire County Empty Property Incentive Grant	KPS01	K Collier	300,000	250,000	0
Total			461,970	250,000	0
Total Business Growth and Prosperity			14,093,373	250,000	0
Total Commissioning			36,978,211	19,634,000	15,650,079
Resources & Support					
Assets & Estates – Smallholdings					
The Clamp – Smallholding Refurbishment	KCS03	S Law	50,000	0	0
Total			50,000	0	0
Assets & Estates – Gypsy Sites					
Gypsy Site – Park Hall, Oswestry	K6T01	S Law	50,000	0	0
Gypsy Sites - Whittington Phase 2	K6T04	S Law	70,000	0	0
Gypsy Sites - Craven Arms Phase 2	K6T05	S Law	50,000	0	0
			170,000	0	0
Total Assets & Estates			220,000	0	0
Total Resources & Support			220,000	0	0
Total General Fund Capital Programme			48,520,976	27,300,783	15,650,079
Housing Revenue Account					
Major Repairs Programme - SC Contracts					
Housing Major Repairs Programme	K5P01	A Begley	3,693,769	3,550,000	0
			3,693,769	3,550,000	0
New Build Programme					

Capital Programme 2016/17 – 2018/19

Scheme Description	Code	Project Manager	2016/17 Budget £	2017/18 Budget £	2018/19 Budget £
ST&RH Rewires	K5R02	A Begley	50,000	0	0
ST&RH Electrical Remedial Works	K5R04	A Begley	10,000	0	0
ST&RH Roofing	K5R05	A Begley	300,000	0	0
ST&RH Major Works	K5R06	A Begley	40,000	0	0
ST&RH Kitchens & Bathrooms	K5R07	A Begley	350,000	0	0
ST&RH Fire Safety Works	K5R08	A Begley	100,000	0	0
ST&RH External Doors	K5R11	A Begley	150,000	0	0
ST&RH Sewage Treatment Works	KSH01	A Begley	62,000	0	0
ST&RH Asbestos Removal	KSH02	A Begley	50,000	0	0
ST&RH Oswestry Castlefields Regeneration	KSH04	A Begley	150,000	0	0
			1,262,000	0	0
New Build Programme					
Housing New Build Programme – Phase 1	K5NB1	A Begley	99,913	0	0
Housing New Build Programme – Phase 2	K5NB2	A Begley	2,291,629	53,074	0
			2,391,542	53,074	0
Total Housing Revenue Account			7,347,311	3,603,074	0
Total Capital Programme			55,868,287	30,903,857	15,650,079

Capital Programme 2016/17 – 2018/19

Capital Funding of Programme

Financing	2016/17 Budget £	2017/18 Budget £	2018/19 Budget £
Financing			
Self Financed Prudential Borrowing	0	0	0
Government Grants			
Department for Transport	16,750,000	16,293,000	14,901,000
Department of Health			
- Community Capacity Grant	0	0	0
- Disabled Facilities Grant	0	0	0
Department for Education			
- Condition Capital Grant	3,432,986	3,432,986	0
- Basic Need Capital Grant	1,795,273	1,784,013	0
- Devolved Formula Capital	1,000,000	0	0
HCA - Travellers	170,000	0	0
Environment Agency	1,381,570	291,000	70,000
Local Enterprise Partnership (LEP) Fund	2,350,000	2,800,000	300,000
	26,879,829	24,600,999	15,271,000
Other Grants			
Other Grants	0	0	0
	0	0	0
Other Contributions			
Section 106	406,381	0	0
Other Contributions	20,000	0	0
	426,381	0	0
Revenue Contributions to Capital	1,269,659	250,000	0
Major Repairs Allowance	5,441,865	3,603,074	0
Corporate Resources (Capital Receipts only)	21,850,553	2,449,784	379,079
Total Confirmed Funding	55,868,287	30,903,857	15,650,079

Contact us on: 0345 678 9000

Email: enquiries@shropshire.gov.uk

Web: www.shropshire.gov.uk

Shropshire Council Shirehall Abbey Foregate Shrewsbury Shropshire SY2 6ND



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